

**CHIEF OF DEFENCE FORCE
ESSAY COMPETITION 2011/2012
PRIZE WINNERS**

FIRST PRIZE

**HEDGING FOR MAXIMUM FLEXIBILITY:
SINGAPORE'S PRAGMATIC APPROACH TO SECURITY RELATIONS WITH
THE US AND CHINA**

**MAJ CAI DEXIAN
ARMY**

SECOND PRIZE

MANAGING THE RISKS OF SOCIAL MEDIA IN THE SAF

**CPT LEE HSIANG WEI
AIR FORCE**

THRID PRIZE

**HOW MIGHT A COMMANDER ACHIEVE BALANCE
BETWEEN INTELLIGENCE AND INTUITION?**

**CPT MATTHEW NG
ARMY**

MERIT AWARDS

**THE CITIZEN-SOLDIER IN MODERN DEMOCRACIES:
THE CASE FOR CONSCRIPTION IN SINGAPORE**

**LTC CHAN CHING HAO
AIR FORCE**

SINGAPORE'S FOREIGN AND DEFENCE POLICY INTERPLAY

**MAJ PEH LIK CHUN
JOINT**

CONTESTED REVOLUTIONS: THE ARAB SPRING AND ITS IMPACT

**CPT JOHN N. SAMUEL
AIR FORCE**

**UNDERSTANDING THE MILLENIAL GENERATION:
DEVELOPING A MORE EFFECTIVE WORKFORCE
FOR THE FUTURE SAF**

MAJ FU WEI'EN EUGENE

&

CPT NAH JINPING
AIRFORCE

**INSPIRING COMMITMENT IN THE RSN:
INSIGHTS FROM ORGANISATIONAL PSYCHOLOGY**

CPT HOU MINZHENG
NAVY

**REVISITING "PUTTING PEOPLE FIRST":
AN ORGANISATIONAL CULTURE PERSPECTIVE**

CPT CHONG SHI HAO
ARMY

A CULTURE-CENTRIC STRATEGY FOR SUSTAINING CHANGE

CPT YAP CHIN TECK, DAXON
AIR FORCE

COMMENDATION AWARDS

AIRPOWER AND SMALL STATES

ME5 CAI HANJIE BERNARD
AIR FORCE

**IS THE DISCOURSE OF "NEW SECURITY THREATS" MILITARISING
SOCIETY?**

ME6 JEFFREY SIM VEE MING
AIR FORCE

**FROM POISONED SHRIMP TO GLOBAL CITY:
REALISM AND SMART POWER IN SINGAPORE'S FOREIGN POLICY**

MAJ TENG YONG SING
NAVY

**CONSCRIPTION: ROLE, RELEVANCE AND CHALLENGES
IN THE 21ST CENTURY SINGAPORE**

ME4 WONG CHONG WAI
AIR FORCE

**THINKING LIBERTARIAN PATERNALISM – BENEFITS FOR THE 3G SAF IN
MANAGEMENT AND LEADERSHIP**

CPT CHOY WEIJIE GABRIEL
NAVY

LEARNING IN THE SAF'S CONTEXT

SLTC KARUNA RAMANATHAN
NAVY

**DETERRENCE THROUGH VARIOUS
CONFIDENCE AND SECURITY-BUILDING MEASURES (CSBM)**

MAK LIM CHIN PENG
ARMY

STRATEGY IN THE BATTLE FOR THE ATLANTIC

LTC RINSON CHUA HON LIAT
NAVY

WHAT WOULD SUN ZI SAY OF OUR SAF?

MAJ PHUA CHAO RONG, CHARLES
JOINT

HOW SHOULD SOF BE ORGANIZED?

MAJ GOH PUAY HOCK, FRANCIS
NAVY

